# **Emergencies (Chaplaincy and Family Support Program) Commissioner's Guidelines 2015**

Notifiable instrument NI 2015 - 95

made under the

Emergencies Act 2004, s 11 (Commissioner may make guidelines).

#### 1 Name of instrument

This instrument is the *Emergencies (Chaplaincy and Family Support Program) Commissioner's Guidelines 2015.* 

#### 2 Commencement

This instrument commences on the day after it is notified.

#### 3 Commissioner's Guidelines

I make the *Commissioner's Guidelines relating to the Chaplaincy and Family Support Program* at Schedule 1 to this instrument.

#### 4 Revocation

This instrument revokes the *Emergencies (Chaplaincy and Family Support Program) Commissioner's Guidelines 2012* (NI 2012-275).

Dominic Lane ACT Emergency Services Commissioner 3 March 2015

# ACT Emergency Services Agency

# Chaplaincy and Family Support Program

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Chaplaincy and Family Support Program

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#### **OVERVIEW**

The ACT Emergency Service Agency Chaplaincy and Family Support Program is a field ministry that has been established for the purpose of supporting, nurturing and expressing the spiritual and religious beliefs and values of the members of the ACTESA and their families, and to give whatever assistance possible to ancillary units associated in support of the Service, irrespective of religion or denominational affiliation.

The program focuses on three main areas of ministry, that of physical, cognitive and spiritual development. The Chaplaincy continually provides a proactive and reactive response service on a 24 hour / 7 day week basis. The points below describe some of the key response services provided by the ACTESA Chaplains.

Proactive Responses

- Visitation Fairbairn Headquarters, Hume Training Centre, Stations, Sheds, Units
- Training Basic Bush Fire fighters and related topics
- Publications Bushfire Bulletin Articles
- Weddings Including pre-marital counselling
- Families Everyday stress and family management
- Crisis Line 24hrs alcoholism, domestic violence, substance abuse
- Network Resources Establishing a network of available resources to assist staff, members and families, e.g. referrals.
- Informal Counselling On site recognition, leads management or member to think and say "Oh, by the way."
- St. Florian's Day events

Reactive Responses (in accordance with any existing policies of the ACTESA and its Services)

- Crisis Response Emergency callout 24hr / 7 day a week basis
- Crisis Intervention Mediation or intervention, trauma management
- Line of duty deaths Notifications and family support
- Funerals or Memorial Services
- Infant and Adult Baptisms and Dedications
- Visitation To sick or injured staff, volunteer members or their families
- Critical Incident Support Services Assistance to CISS team during debriefing

#### **INTRODUCTION**

Fire and Emergency Services throughout the world have traditionally engaged Chaplains to provide spiritual counselling, pastoral care and support to their staff and volunteers.

This is in keeping with the nature of emergency service work, where staff and volunteers often deal with traumatic incidents that may adversely affect their work performance, personal and emotional well being.

Chaplaincy and Family Support Services sit beside the Critical Incident Support Service (CISS) Peer Support Officers (PSO), and Employee Assistance Program, which aims to ensure the health and welfare of our staff and volunteer workforce. Chaplains can additionally provide support to staff and volunteers regarding personal issues that may have wide reaching impact. Chaplaincy and Family Support is also available to staff and volunteers and their families who may be impacted by trauma.

The ACTESA Chaplaincy and Family Support Program is intended to represent the whole religious community, and Chaplains can be drawn from all Denominations and Faith Groups which have official status according to "Selection Criteria". (p.5)

The Chaplaincy and Family Support Program is coordinated Territory wide under the direction of the Commissioner at ACTESA Headquarters at Fairbairn. Chaplains are engaged on the basis that they provide support across the ACTESA and not just to individual Services or discrete parts of the ACTESA. All Chaplains therefore are considered to be ACTESA Chaplains and they wear the badges and accourtements the ACTESA rather than on a single Service.

#### ROLES AND RESPONSIBILITIES OF CHAPLAINS

The nature of emergency response work means that Chaplains may be called on an ad-hoc basis and at times this will involve emergency calls for support.

#### Chaplains:

- Function as members of the ACTESA Chaplaincy and Family Support team to provide religious services, spiritual support and pastoral care for all ACTESA staff/ employees, volunteers and, where required, for staff and volunteers and their families who have been impacted by trauma.
- Conduct memorial services on special occasions, as may be requested from time to time
- Advise the ACTESA on matters of religion, faith and the effective delivery of Chaplaincy services

Staff and volunteers may also ask Chaplains to be involved in personal events, such as Dedications, Baptisms, Funerals and Weddings.
As part of their role, Chaplains will:

- Participate in induction and orientation activities, to allow them to meet ACTESA staff and volunteers and to become familiar with organisational and functional arrangements, work practices and relevant organisational procedures, and to help to provide an insight into workplace culture.
- Provide counselling and support on a non-denominational basis, or link clients with representatives of a particular faith and background when appropriate

- Observe the requirements of confidentiality and professional ethics
- Attend meetings with other Chaplains for business, fellowship and support

Chaplains should remain objective in relation to ACTESA staff and volunteer human resource practices and issues such as disciplinary proceedings, complaints, promotions, compassionate transfers, or industrial relations issues.

It is not intended that Chaplains will have an advocacy role and, in these situations, staff and volunteers already have access to formal processes or appeal mechanisms to put forward their case. However, Chaplains may counsel and help staff and volunteers to explore their options or refer them on to the appropriate resources for further information or advocacy.

#### Chaplains are accountable:

- In matters of religious practice to their own religious authority
- In matters of procedure to the ACTESA Commissioner
- In matters regarding professional ethics to their own professional bodies.

#### Inappropriate behaviour or failure to adhere to guidelines and policies

Inappropriate behaviour or failure by an ACTESA Chaplain to adhere to the ACTESA or Service guidelines and policies, and which continues after appropriate counsel by the ACTESA, may result in withdrawal of appointment to the Chaplaincy Service.

Before any possible action takes place, ACTESA Chief Officers and Managers should initially discuss any concerns about a Chaplain's activities or behaviour with the Commissioner who may decide to make a referral to the relevant religious governing authority for advice or resolution if required.

#### In the event of an incident involving a fatality or fatalities

The Chaplain will be notified via SMS (or a phone call). At the Chaplain's discretion s/he can proceed to the incident site. The Chaplain will notify the Chief Officer of the lead operational Service that they are en-route. The Chaplain's presence is to give support to family or friends of the deceased person/s, members of the public who may be emotionally affected, and members of the ACTESA as needed.

#### In the event of a Major Incident or Disaster

When the Chaplain is formally notified by the ACTESA in the event of a major incident or disaster, they should proceed to the site and on arrival follow instructions on the *Chaplaincy Incident Action Plan* for ACTESA Chaplains.

The ACTESA will issue a copy of the *Chaplaincy Incident Action Plan* in advance to all Chaplains for future use.

Once on site, the Chaplain will work with the incident controller or their appointee. The Chaplain will seek out the Safety and Welfare Officer, CISS Peer Support Officers, and other emergency service Chaplains who may be present.

#### RECRUITMENT AND APPOINTMENT OF ACTESA CHAPLAINS

#### Selection Criteria

Consistent with best practice in other Australian emergency services, preference for appointment of Chaplains will be given to clergy who are:

- Accredited for ministry from within denominations having official status with the National Council of Churches and/or the NSW / ACT Ecumenical Council
- Currently in parish ministry or who have at least 5 years parish or specified ministry experience in addition to other specialist training
- Able to complement the existing composition and range of denominations in the ACTESA
- Willing to attend routine calls for support, as well as major incidents, in order to establish a profile, rapport and the trust of staff and volunteers

In addition, it is desirable for Chaplains to have any of the following attributes, training or skills:

- Ability to work in a highly specialised environment, where staff and volunteers have a strong workplace culture and individual identity
- Ability to provide counselling and support on a non-denominational basis
- Proven moderate religious views
- Awareness of the support available in local congregations and ability to link clients with representatives of other faiths
- Completion of a Chaplaincy Training Course to the level of Introductory Clinical Pastoral Education
- Experience with a health service, another emergency service, or the Defence Force
- Completion of the Basic Bush Firefighter Course (Chaplains are not permitted to enter a fire ground without this qualification), First Aid Training and any other training prescribed by the Chief Officers
- Qualifications in counselling or critical incident support.

The ACTESA Commissioner will appoint one of the ACTESA Chaplains to be the Senior Chaplain. This will be responsible for the oversight of the ACTESA Chaplaincy and Family Support Program, and the work of any other appointed ACTESA Chaplain.

#### **Recruitment and Appointment Procedures**

Chaplains are appointed by the joint approval of the head of Denomination and the Commissioner

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of the ACTESA.

Before initial appointment, all new Chaplains will need to agree to probity screening, which includes a criminal record check, and to sign a declaration under the relevant Child Protection legislation. The Executive Director Support Services will facilitate this process. New Chaplains are responsible for informing their denominational head of their appointment with the ACTESA.

Induction and orientation activities should be arranged for the Chaplain. This should include:

- Introductions to all Services and Business Unit's staff and volunteers and other local Chaplains
- Information on the ACTESA's operational and corporate structure
- Other employee support services (e.g. CISS, peer support and employee assistance programs)
- Information on the nature of emergency service work including typical emergency scenarios in which they could be involved
- Relevant ACTESA procedures.

Following initial appointment of a new ACTESA Chaplain, there will be a six-month trial period for both parties to confirm their suitability, before an offer of full appointment is issued under the signature of the Commissioner following the recommendation of all Chief Officers and the Executive Director Support Services.

#### In making a full appointment, the ACTESA will need to ensure that:

- The Chaplain demonstrates a willingness to function in a diverse and inter-faith environment. Notwithstanding the inter-faith nature of ACTESA Chaplaincy, sensitivity to an individual's denomination or faith will necessitate referral of staff and volunteers to another Chaplain, Priest, Minister, Rabbi or Sheikh of a particular denomination or faith. Sacramental rites and other matters of religious diversity can also require attendance by clergy of a specific denomination or faith.
- The Chaplain is willing to conform to all relevant policies of the ACTESA in the undertaking of their duties and is prepared to function as a team member within these guidelines.
- The Chaplain acts as a liaison between the ACTESA and the Heads of Churches.

#### CORPORATE SUPPORT FOR CHAPLAINS

The Commissioner will provide corporate support for the Chaplains, and:

- Promote the role of the Chaplains throughout the ACTESA
- Provide information about Chaplains to new staff and volunteers

The Chaplains are responsible for promoting their role and availability to staff and volunteers as appropriate. Officers and Managers of the ACTESA and its Services and Business Units should also assist in promoting Chaplaincy services, especially when they are aware of staff and

volunteers, their families, or members of the community who would benefit from access to a Chaplain.

Chaplains are usually not paid for their time spent in providing ministry for the ACTESA, as most full time and part-time Chaplains are paid by their own religious centres. An annual Honorarium may be paid to offset out of pocket expenses.

The Commissioner will make suitable arrangements to cover ancillary costs from the Chaplaincy budget for Chaplains who have been requested by ACTESA to travel out of area in support of special operations.

This could include reimbursement for air travel, private vehicle usage, phone costs and any consumables, as relative to ACTESA activities. Access to a pool vehicle for long distance travel will be made available wherever possible.

Chaplains are provided with uniforms, e.g. shirts or blouses, trousers or skirts or culottes, shoes or boots, standard or cold weather jacket, and wet weather gear. The full suite of clothing provided to ACTESA Chaplains can be found on page 9 of these Guidelines.

Uniform issue also includes a purple hard hat and reflective vest, labelled "Chaplain", which are essential for attendance on-site at an incident or disaster.

Jackets, blouses and shirts are provided with epaulets that are labelled with "Chaplain" and a cross, or other symbol consistent with their religious affiliation, to clearly distinguish Chaplains.

#### AVAILABILITY AND ACCESS TO CHAPLAINS IN TIMES OF NEED

ACTESA staff and volunteers and other employees are able to refer themselves to a Chaplain if they wish, 24 hours a day; 7 days a week; or a work colleague, manager or family member may suggest contact. Volunteers or staff who have been involved in a critical incident may wish to see a Chaplain, and managers can help facilitate this by making details readily available about Chaplaincy services, as appropriate.

Critical incidents may include situations such as: Fires, motor vehicle accidents, child death, multiple dead on arrival, prolonged or failed rescue, rescue where children are involved, massive trauma/multiple trauma incident, victims or relatives known by the crews, suicide of a staff member or volunteer, serious workplace injury or death, and assault or threat to a staff member or volunteer's personal safety.

In the case of prolonged rescue, especially where a victim has traumatic or critical injuries, the incident controller in attendance should arrange for a Chaplain to be present, after consultation with the injured or family. Alternatively, the Chaplain can organise for a representative of a particular faith to be present, if requested.

Chaplains should also notify the Senior Chaplain to be off-call whenever they are on leave, or during attendance at conferences, study programs or to other pastoral responsibilities.

In these situations, referral may be made to the Senior Chaplain or to a local ministry, or other emergency services or the local Area Health Service may be able to provide access to one of their Chaplains.

A Chaplain is genuinely interested in all the members of the ACTESA and their families. What they and their families do, and their successes or failures are important to the Chaplain. S/he will be pleased to share both the joys and sorrows of their lives.

A Chaplain should know what the world of an ACTESA member is like. They should understand the pressures and keep abreast of the developments impacting on such a life. If the Chaplain is new to the ACTESA, it will take time for them to learn this. These are some of the basic ingredients of a Chaplain.

Most Chaplains have good pastoral care skills, but Chaplains do have faults and some will make mistakes. After all, they are human too.

More often it is the Chaplain who regularly visits and becomes well acquainted with the personnel will be approached by a member who says, "Chaplain, do you have a few minutes? I need to talk about something that has been bothering me."

In many cases it will be a personal problem involving a family matter. It may be that they have received a reprimand and feel it was unjust or unwarranted. Rarely is the Chaplain stopped to talk "church talk."

FOR FURTHER INFORMATION

For further information about Chaplaincy services, please contact the Commissioner on 6207 8383.

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# **Uniform Allocation Guide - Chaplain**

Cloth Cap – Superintendants Labelling	1	Not Annually / one off
White Shirts s/s or I/s	4	Annually
Navy Tie	2	As Required
Navy Trousers	4	Annually
Black Shoes/Boots	1	Annually
Jumper Navy - sleeves or sleeveless	1	Not Annually
Black Basket Weave Belt	2	Not Annually
Shirt Buttons and Rings	6	Not Annually
Raincoat	1	Not Annually / one off
Silver Tie Pin	1	Not Annually
Hat / Cap Badge	1	Not Annually / one off
Name Badge	3	Not Annually
Blue Hardboards	4	As Required
Chrome Chaplain Wreath	4	Not Annually
Chrome Chaplain Cross	4	Not Annually
Chrome Chaplain Bar	4	Not Annually

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### Official Dress Uniform and Vestments

Dress Tunic + Buttons	1	Not Annually / one off
Purple Velvet Gorgets – Assistant Commissioner Label	1	Not Annually
Purple Hardboards	2	Not Annually
Chrome Chaplain Cross	4	Not Annually
Chrome Chaplain Bar	4	Not Annually
Chrome Chaplain Wreath	4	Not Annually
Preaching Scarfs and Stoles	3	Not Annually / one off
Black Gloves	1	Not Annually

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#### CHAPI AINCY INCIDENT ACTION PLAN

#### **PRIORITY**

PROTECTIVE CLOTHING MUST BE WORN e.g. CHAPLAIN'S SAFETY HELMET AND REFLECTIVE TABARD. THIS WILL ENSURE YOU ARE PROPERLY IDENTIFIED.

NOTE: A Chaplain must have completed as a minimum the Basic Bushfire Firefighter Course to be permitted to enter a fire ground.

#### Following notification from the ACTESA the Chaplain will:

When directed by the Incident Commander / Controller, Commissioner or relevant Chief Officer, proceed to the incident site. The ACTESA will provide transport if required.

Report to the Incident Controller, Commander or appointee and obtain a briefing of the situation.

Liaise where appropriate with the CISS, Peer Support or Safety and Welfare Officers to provide effective support and determine the likely needs of on-site ACTESA staff and volunteers.

Provide spiritual and emotional support to those impacted, families, and witnesses to the event as appropriate.

Assist other Emergency Service Chaplains in providing support.

Remain at the forward command post when not providing assistance to ensure ready access by people in need.

Attend supportive group discussions for staff and volunteers as facilitated after the event by the ACTESA CISS and Employee Assistance Program providers, and relevant operational debriefings as required.

Liaise with the ACTESA CISS, Peer Support members or Employee Assistance Program provider regarding referral of individual staff or volunteers for further counselling or support.

#### NOTE:

ACTESA Chaplains are part of an integrated employee support system, along with the ACTESA employee assistance and CISS, peer support programs, which aim to ensure the health and welfare of the ACTESA's salaried and volunteer workforce. Additionally, our Chaplains provide a wider service to the community and are available to give spiritual support and counselling to those impacted by trauma, their families, and witnesses. Chaplains from other Emergency Services may also be on-site.

ACTESA Chaplains are available to provide confidential and individual spiritual counselling, pastoral care and assistance to staff, employees, families and victims following a traumatic incident, 24 hours a day, 7 days a week. Chaplains, along with the CISS Peer Support Officers (PSO), and Employee Assistance Program, are part of an integrated employee support system that aims to ensure the health and welfare of the ACTESA.

The following situations, or combinations of situations, are most likely to have an adverse emotional affect and when a Chaplain (and/or PSO) should be activated to assist Operational Personnel (staff and volunteer), Operations Centre Personnel and Administrative Personnel who may have been involved:

- Provide for the spiritual needs of staff, volunteers
   and their families
- Multiple dead on arrival
- Prolonged or failed rescue, or rescue where children are involved
- Massive trauma/multiple trauma incident
- Victims or relatives known by the Brigade
- Serious injury or death of an emergency services worker
- Provide a listening ear and keep what is heard confidential

- Death or serious injury to a volunteer/staff while at work
- Assault or threat to an volunteer/staff's personal safety
- Major incidents or disasters where DISPLAN or Section 44 is activated and support may be required, and
- Any other unusual, traumatic or tragic circumstances where volunteers/staff should be supported.
- Serve as a liaison with local clergy

Volunteers/staff and their families may need or request the support of a Chaplain in certain situations, such as when a person is a victim of sexual assault, suicide, death, critical or traumatic injuries, or domestic violence. ACTESA staff and volunteers can make referrals or arrange for a Chaplain to make contact, after consultation and agreement with the staff member or volunteer and/or their family.

Chaplains can also provide spiritual support to staff and volunteers regarding personal issues that may have wide reaching impact, and may also conduct memorial or personal services on request, such as baptisms, dedications, weddings, and funerals.

For more information, please refer to the *Commissioner's Guideline for Chaplaincy Services* as posted on the Intranet.